



How do we move justice reinvestment forward

KEYNOTE PRESENTATION

5th December 2018

together?

Catherine Turner, Partner, KPMG

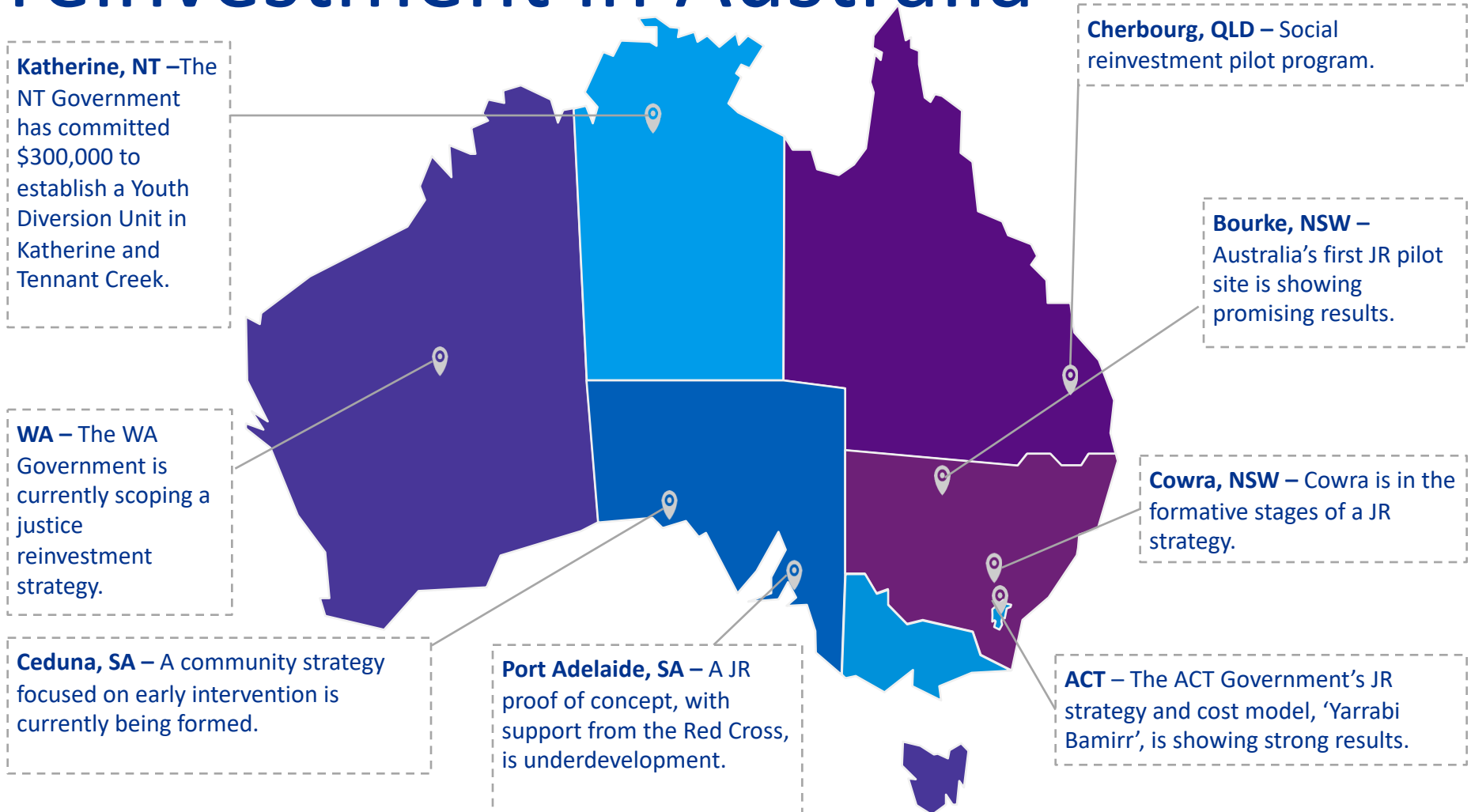
Sarah Hopkins, Chair, Just Reinvest NSW

Agenda

- **Growing demand for justice investment in Australia**
- **Case Study – Maranguka Justice Reinvestment in Bourke**
- **Case Study – ACT Justice Reinvestment**
- **Australia-wide justice reinvestment challenges that need to be addressed**
- **A consistent framework for justice reinvestment**
- **What are the priorities to drive forward the justice reinvestment agenda?**

The information contained herein is of a general nature and is not intended to address the circumstances of any particular individual or entity. Although we endeavour to provide accurate and timely information, there can be no guarantee that such information is accurate as of the date it is received or that it will continue to be accurate in the future. No one should act on such information without appropriate professional advice after a thorough examination of the particular situation. The views and opinions contained in the presentation are those of the author and do not necessarily represent the views and opinions of KPMG, an Australian partnership, part of the KPMG International network. The author disclaims all liability to any person or entity in respect to any consequences of anything done, or omitted to be done.

Growing demand for justice reinvestment in Australia



Case Study - Maranguka Justice Reinvestment in Bourke

In 2013 the remote town of Bourke in north-west New South Wales became the first major pilot site in Australia to adapt and implement an Aboriginal-led place-based model of justice reinvestment.

- First three years focused on embedding a new way of ‘doing business’ in the community, before the design and delivery of programmatic and procedural change activities.
- System change requires impact at different levels of community and the justice system. Different types of impact take different timeframes to mature into tangible results.
- Key change has been witnessed across three areas of the community:
 1. Family Strength
 - 1 Youth Development
 - 2 Adult Empowerment
 - 3

- Estimated gross impact of \$3.1 (0.6M costs) in Bourke during 2017.

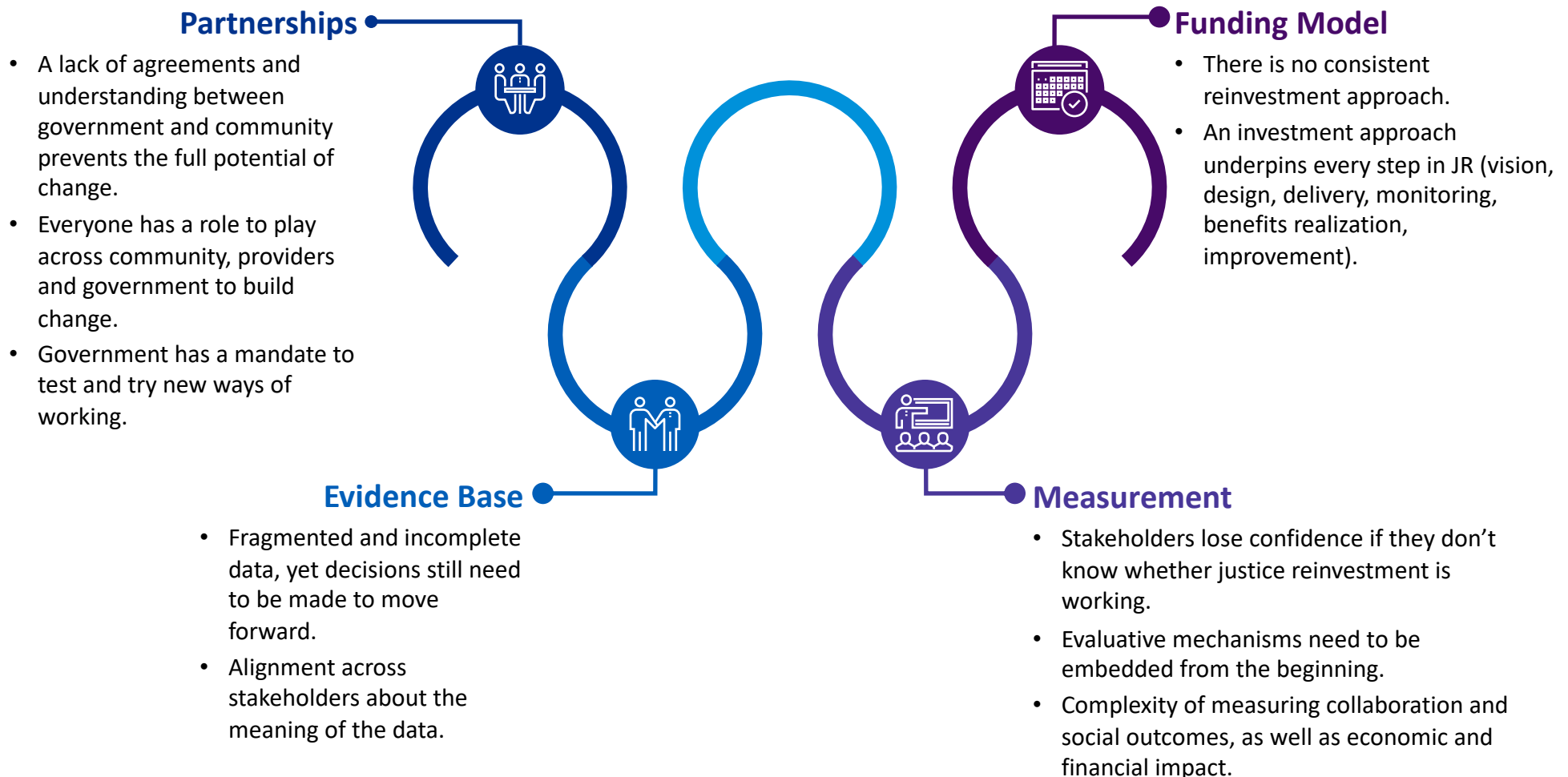
Case Study – ACT Justice Reinvestment

The Australian Capital Territory Government are implementing reforms to deliver a justice reinvestment approach that aims to reduce recidivism by 25 per cent by 2025.

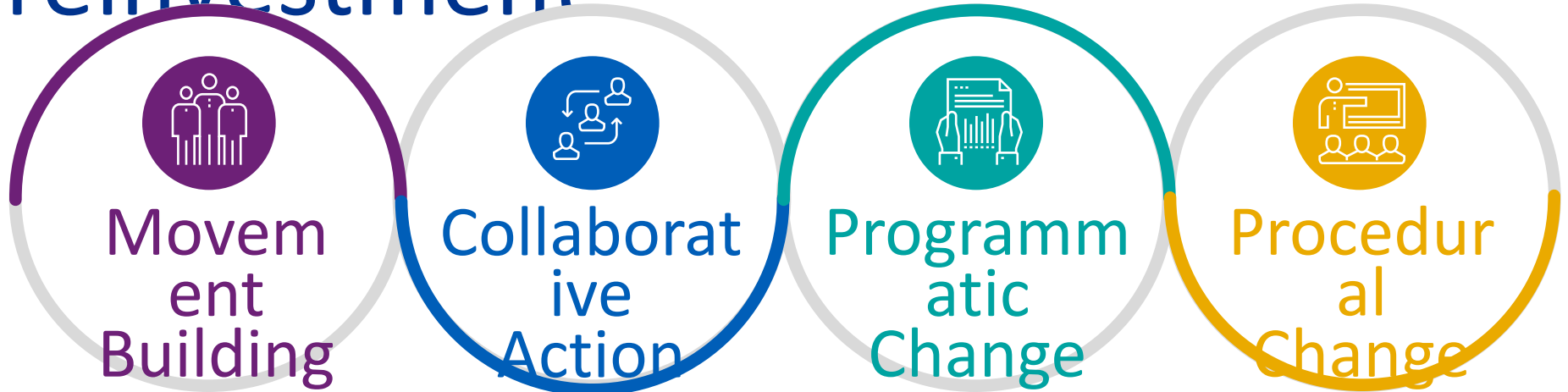
- KPMG was engaged to deliver a foundational cost model and support the use of an evidence base to inform decision making.
 - 1 **Strong focus on stakeholder engagement** – the cost model was developed through a comprehensive approach in conjunction with the ACT Justice and Community Safety Directorate and other government agencies.
 - 2 **Detailed picture of the current system** – what is happening in the system and building consensus across stakeholders about the meaning of the data.
 - 3 **Model of the cost impact to the justice system** – understanding the pathways of the justice system, the levers and the impact of investment.
 - 4 **Monitoring the realisation of benefits** – understanding where outcomes are being achieved and for whom to know what works and why.

- **Designed for controlled spending and to reinvest the accrued savings that could create future investment priorities.**
- **Provides input to the ACT Government’s investment priorities and support cross-agency collaboration to deliver on these priorities.**

Enablers underpinning the justice reinvestment approach



A consistent framework for justice reinvestment



- Communities coming together to drive change and work in collaboration with government and the service sector.

- Working collectively across service and justice systems to build relationships and align thinking and practices to a reinvestment approach.

- Evidence based program change, and reinvestment to where we know we can get a better outcomes for community and government.

- Changing procedures, mindsets and ways of working across justice agencies to a proactive and preventative approach to justice.

Enablers

Building and sustaining effective partnerships

Strengthening the evidence base

Continuous measurement

Fit-for-purpose funding models

What are the priorities to drive forward the JR agenda?

Justice reinvestment requires long-term commitment, building trusted relationships across community and non-community and a willingness to test new models of impact.

What do we have to do next to drive forward the justice reinvestment agenda and continue to build on our learnings. We propose four priorities:

- 1 Share learnings to build and strengthen the justice reinvestment framework**
- 2 Build the evidence base and measurement to show government and community that JR works**
 - Governments securing a mandate to work differently, build new capabilities and test new models of change**
- 3**
 - Design an effective investment and scaling approach that increases sustained impact**
- 4**



Contact us

Catherine Hunter
Partner
Corporate Citizenship

T: +61 2 9335 8248

E: cjhunter@kpmg.com.au

Sarah Hopkins
Chair
Just Reinvest NSW

T: +61 407 282 448

E: sarah@justreinvest.org.au